Martin Institute

A Publication of the Martin Institute δ Martin School of International Affairs



September 2001

Washington BBQ Works

for Students and Alums

n June 2 over forty UI alums, friends, and students gathered at the home of June and Orval Hansen to visit, share great food, and exchange information about the Martin School of International Affairs and its activities. As guaranteed by Orval, the weather was perfect and the setting wonderful for such a casual gathering. Students attending from UI included Kristi Heyd, Catherine Lewis, and Jason Pentzer, who all graduated in May with International Studies degrees, and Michael Kitzman, an IS sophomore who participated in both the national Model United Nations program last year and the high school MUN we sponsored for the first time on the UI campus in April, who will be president of the International Affairs Club for the coming year. Holly Davidson, a senior political science major, was also in attendance with her mother, UI alum and former UI Foundation Director Linda Davidson.

Institute Director Rand Lewis welcomed the group and briefly discussed the changes in the Institute programs in the last years, as well as the beginnings of the new Martin School of International



UI Alums Paul Thibault and Joe Zaring visit with Int'l Studies Students Kristi Heyd and Mike Kitzman at the barbecue.

Affairs. UI alumni in attendance had experience in many government agencies and non-governmental organizations as well as in private business and the students enjoyed getting acquainted and "networking" with people whose backgrounds and connections may help the students to find future internships and permanent jobs in the international arena. The event also gave many of the alums a chance to meet other former Vandals in the DC area whom they hadn't met.

We plan for this type of event to be a regular feature of our spring schedule in

future years. In time we hope to build a support base of Martin School of International Affairs supporters who can help bring an Idaho presence to the DC region and help launch our graduates into successful careers in an increasingly international world. We all thank Orval and June Hansen for being such gracious hosts once again!

INSIDE

Director's Corner
Borah 2001 Featured Economic Globalization
Martin Forums for Fall 20014
Canadian Consul-General to Visit 5
Martin Institute Hosts High School MUN
Support Needed for MUN Growth 7
UI Delegates Excel in New York 8
International Studies Pair Teams with Oxfam
International Studies Students Around the World
Thanks to Outgoing Advisory Board Members 11

Director's Corner



Rand Lewis

he summer months provided a great time to recharge our batteries and prepare for the coming 2001-2002 school year. Looking back at the past year, it is amazing how we were able to accomplish so much with such a small staff. What is obvious is that we were able to leverage our resources, utilizing students, faculty, and the administration to provide support for our increasing programs, research efforts, and teaching. This coming year portends to be even busier with four Martin forums already planned for the fall semester, an official announcement and gala for the new Martin School of International Affairs, the second annual high school Model U.N. conference, and larger classes taught by Bill and myself.

This year will also see the Martin Institute begin to develop the basis for UI financial support for the International Studies B.A. program. A new financial management system called Resource Center Management (RCM) will, for the first time, provide the opportunity for the Martin Institute to receive funds for the administration of International Studies. With almost 100 majors this fall, we will receive a portion of monies paid by our students to help defray the cost of advising and teaching. Based on a concept of an entrepreneurial approach to academics, RCM offers excellent opportunities for the new Martin School of International Affairs to grow.

In closing, I must tell a story. I felt confident that a display case located just outside of the Institute was necessary, providing a visual overview of the Martins, the Martin Institute, and Borah as one entered our office area. I was not sure how to measure the results of the effort, however, this past month a woman came to visit and provided a poignant example of the effects of such a simple addition. Upon entering my office, the woman's first words, with a glint of tears in her eyes, were about the appreciation of the photos of Boyd and Grace Martin in our new display case. She went on to tell about how Grace had "taken her under her wing" as a newly arrived spouse of a faculty member and a recent immigrant from Europe. The impact of that visual upon entering the Institute offices brought back great memories of Boyd and Grace, making our visit even more special. I want to thank those of you who helped finance the display cabinet and look forward to your visit to the Martin Institute.

Rand C. fewis

Borah 2001 Featured

Economic Globalization

conomic Globalization: Source of Peace, Source of Conflict?" was the focus of the Borah Symposium 2001, held at the University of Idaho April 24-26, 2001. More than 2000 individuals attended the major Borah events including, in the tradition established by Eleanor Roosevelt in 1938, the planting of a Paperbark Maple tree in the Borah International Peace Grove at the UI arboretum.

The symposium started with background information on globalization by a panel of local experts including Delia Aguilar, associate professor of Women's Studies at Washington State University; Judy Edmister, Principal Assistant, WSU Wood Materials and Engineering lab; Shaikh Ghazanfar, UI Economics Department Head; Dale Graden, UI Associate Professor of History; and, Gundars Rudzitis, UI Professor of Geography. The panel members presented and discussed the major benefits and costs of economic globalization.

John Bodley, professor of anthropology at WSU, gave a noon presentation entitled "Globalization: A Scale and Power Perspective". In his presentation he applied an algorithmic formula to predict globalization and its subsequent impact on a culture. This predictive model solicited much discussion and questions pertaining to both historical and current issues.

Carlos Fuentes, Mexican writer and diplomat, spoke to an enthused audience the second evening on "Lights and Shadows of the Global Village". Throughout his talk, his belief that "Global Darwinism" or survival of the fittest is not an effective approach to solving the social problems of the third world facing vast economic growth. He discussed

the importance of worldwide social well being, and the need for critiquing and humanizing the economic revolution. He also emphasized the importance of education to creating a better world. Criticizing both the former Soviet Union and the United States for their foreign policies among third world countries, he stressed repeatedly that "there are no global solutions without local solutions".

Francis Fukuyama, Omer L. and Nancy Hirst Professor of Public Policy at George Mason University, concluded the symposium with a lecture entitled "Social Capital, Globalization, and Development". Dr. Fukuyama explained the sudden downward slide on a wide variety of social indicators that began in the mid-1960's, and whether we might hope for a Great Reconstruction to follow the Great Disruption. He outlined his ideas about "Social Capital" and its effects on globalization, social capital being the "set of informal values or norms shared among members of a group that permits cooperation among them." These shared norms facilitate one's trust that another person will act reliably and honestly, which acts "like a lubricant that makes the running of any group or organization more efficient. It is social capital that makes the free market work in the United States; and the lack of it makes a free market impossible, so far, in the former Soviet Union."

Response to all the Borah sessions was phenomenal. Students, faculty members, and community attendees were excited and participated in discussions with speakers during and following their presentations. Book signings gave an additional opportunity for attendees to connect further with the speakers.

Display Case Added

This past spring, the Martin Institute and the Borah Foundation jointly purchased a display case which sits in the main entrance of



the Institute in the Continuing Education Building. The lighted, 7' by 4' case is made of oak and tempered glass, and was constructed by the UI Facilities Carpentry/ Cabinet shop. Half of the case is dedicated to the activities and history of the Martin Institute. At present, this includes a photograph of Boyd and Grace Martin, the award won by the Model United Nations delegation in New York City (backed by the Paraguayan flag), and a photo of a past advisory board. Displays will change periodically in an effort to increase the visibility of the Martin Institute and the Borah Foundation.

The concept of the display case resonated with many people. In addition to those who sent money to defray the cost of the case, people passing the display case have expressed their appreciation at seeing the picture of the Martins in such a nice setting. A brass plaque listing all of the donors will be added to the case at the end of the Fall semester.

Institute Shares Grant with UI Engineering

This past winter MI teamed with the Computer Science department at the University of Idaho on a major National Science Foundation (NSF) grant to develop trained information assurance professionals with an international flair. In June, NSF awarded UI a \$1.4 million grant over four years to provide infrastructure, teaching, and scholarships to undergraduate students interested in computer security and working in government. Rand Lewis, interim director of the Martin Institute, is one of the four principles on campus for this grant. The Martin Institute will provide support in recruiting students, offer seminars on ethics, negotiations, mediation, and international aspects that will broaden the student's understanding of the importance of computers in modern day societies.

This grant is important for two major reasons. First, it is a collaborative effort with another college on campus that provides numerous opportunities for future research efforts. Second, these types of grants return dollars to the organizations that are conducting the research/teaching. Over the next four years, the Martin Institute will be part of a major program on campus. This potentially provides credibility for other grants and makes us far more visible to the UI campus and administration.

Martin Forums - Four Events Planned for Fall 2001

his Fall the Martin Institute will embark on its most ambitious schedule of forums yet. The Martin Forum program began in 1999 in an effort to provide speakers to the campus community who could address key issues in international affairs. Four events are planned for this semester. Scheduling information may change, so please check our web site (www.martin.uidaho.edu) for current information.

On September 6, Dr. Zina Shaker will present a forum on the background of the Israeli-Palestinian conflict. Expenses for the forum will be shared with the Borah Foundation, whose 2002 symposium is entitled "Conflict in the Holy Land: Deep Causes, Lasting Solutions." Dr. Shaker is a Dominican nun who was born in Egypt and raised in Israel. She has a unique view of the conflict as a non-Jewish Israeli. Her talk is scheduled for the UI Law School Courtroom at 7:30 p.m.

Wednesday, September 26 will find Thomas Hueffell of the United Nations speaking to a campus audience about the role of non-governmental organizations (NGOs) at the United Nations and in today's world. These powerful entities have increasing influence, yet are not widely recognized for their contributions to multilateral diplomacy. The Forum is scheduled for 7:30 p.m. in the Law School Courtroom. Mr. Hueffell will also visit with the Model United Nations class to discuss NGOs and employment opportunities with the UN.

On Tuesday, October 30, the producer and filmmaker of the Emmynominated documentary "A Force More Powerful: A Century of Nonviolent Conflict" will be in Moscow. Jack DuVall and Steve York will discuss their views on the need for organized nonviolence to confront oppressive regimes. They focus on India, South Africa, Chile, and Poland in their presentation. This forum will be held in the Borah Theater at 7:30 p.m.

The final Martin Forum for this semester will be Tuesday, December 4, at 7:30 p.m. in the Law School Courtroom. Sanho Tree of the Institute for Policy Studies, the oldest multi-issue think tank in Washington, D.C., will speak about Plan Colombia. Plan Colombia is the US-backed anti-drug policy that focuses on armed response and defoliation campaigns in the Andean region. Mr. Tree advocates a paradigm shift replacing the punitive and coercive "social control model" of drug policy with a public health and community economic development model.

More forums are in the works for the Spring semester. Check out our web site for updates, and avail yourself of the opportunity to attend these programs if you are in the area.

Canadian

Consul-General to Visit

he region in the world most overlooked by international studies programs is our neighbor to the north, Canada. Though frequently seen as too similar to the United States to get specific attention in school curricula, Canada is unique enough to merit study. To that end, the Martin Institute and Martin School of International Affairs have agreed to represent the UI in the Pacific Northwest Canadian Studies Consortium (PNCSC), at the request of the Canadian consulate in Seattle and UI President Bob Hoover.

The PNCSC is made up of universities in Alaska, Idaho, Oregon, and Washington. Although a few of these have Canadian Studies majors or minors, most are in the same boat as the UI in that they lack the resources to begin such a program. Martin program coordinator Dr. Bill Smith has been charged with developing some type of course work at UI which addresses Canada. Ideas include the development of a CORE Discovery class taught by professors from a number of disciplines that might include anthropology, natural resources, history, and others, and a special topics course on

NAFTA that would include readings and lectures presented from a Canadian perspective. Also, Institute Director Rand Lewis is working through the PNCSC to identify viable options in Quebec for those French-speaking IS students who cannot afford a study abroad in France. It is anticipated that other opportunities will arise.

As part of this new relationship, the Hon. Roger Simmons, P.C., Canadian Consul General (Seattle), will visit the UI in October as the Martin Institute's guest. In addition to visiting with President Hoover, various Deans, and holding a noon meeting with interested students, staff, and faculty, the Consul General will be featured as the keynote speaker at the Inaugural Gala for the Martin School of International Affairs on October 18. We look forward to welcoming Mr. Simmons to the UI, and further cementing our relationship with the PNCSC.

Other Activities Supported by the Martin Institute

- The Martin Institute provided monetary support for Dr.
 David Sheinan of Trent
 University to participate in the Tools Symposium in May, 2001. The Tools Symposium was organized by the university's Humanities
 Fellows as an exploration into the relationship between technology and humanity.
 Dr. Sheinan brought an international perspective to the dialogue.
- Staff of the Martin Institute spoke on multilateral diplomacy to the CORE science class on global environmental issues, and to the Future Problem Solvers of America of Moscow Junior High School prior to their trip to a national competition.

Martin Institute Hosts

High School MUN



his past Spring, the Martin Institute
hosted a high school
Model United Nations conference for the first time. The inaugural
Pacific Northwest Model
United Nations
(PNMUN) was held
April 20-21 at the UI campus. Forty students

from four high schools — Idaho Falls, St. Maries, Prairie, and Pullman — attended the conference.

The event was conceived as a way to increase the visibility of the Martin Institute throughout the region, recruit students to the International Studies (IS) program, and provide a good forum for high school students to develop an international perspective. UI students — many of whom attended the national conference sponsored by the Martin Institute — planned and ran the PNMUN. The Security Council, General Assembly First Committee, UN High Commission on Refugees, and UN Commission on Human Rights were all modeled.

The appeal of the event was different for each school. Idaho Falls High School sent their AP European History class, taught by James Francis. They represented the seven European countries currently serving on the Security Council. Members of St. Maries High School's Human Rights Club attended, with particular

interest in the UN Commission on Human Rights simulation. A student with prior Model United Nations experience in Europe encouraged Prairie High School (Cottonwood, ID) to participate, while Pullman High's Junior Statesmen of America used the PNMUN to prepare for their organization's state conference. One of the Idaho Falls delegations took top honors.

Despite the overall success of the PNMUN, Director Rand Lewis and Program Coordinator Bill Smith determined that the liabilities of an April conference date necessitate a switch to the Fall. In addition to occurring on the heels of the trip to the National MUN Conference, a number of overlapping events precluded interested high schools from attending. Most importantly, the top high school seniors who attend will already have selected a college by that time, and, despite being impressed with the IS program and the Martin Institute, they are unlikely to be swayed in UI's favor at that late date.

The second annual conference, scheduled for November 9-10, 2001, will correct these problems. Commitments from as far away as Calgary, Alberta are already in place, with Canada's William Abehart High School planning to attend. We look forward to an exciting conference, so pass the word if your local high school might be interested in participating!

Support Needed

for MUN Growth

s you will read elsewhere in this issue, our delegation to the national Model United Nations Conference in New York brought home a certificate of Honorable Mention, making them one of the top 20 delegations out of over 200 participating from around the world. This is an unprecedented success for a delegation, and a university, only participating for their second year!

We have far more students interested in the MUN classes and delegation research and participation than we are able to accommodate with our current resources. Also, with the 10-12 students we have taken to New York in each of the last two years, we are limited in the countries we are able to represent. The larger countries, which are involved in more UN committees and agencies, require larger delegations than we are able to support – as many as 20 or more are needed for some of the European countries or the U.S. This year we would like to take at least 14 students (along with 2 advisers) to the conference in March 2002.

However, it costs about \$1500 per student (airfare and 7 hotel nights) to participate in the New York conference, not counting meals and individual delegate fees – both of which the students are responsible for themselves. For a team of more than a dozen students this adds

up to a considerable expense for our operating budget each year. This is such a wonderful learning experience for Idaho students that we'd like to be able to expand it in future years!

It would be ideal to have a dedicated endowment to help defray the MUN expense each year. Each \$30,000 in such an endowment would earn enough income to support an additional student in our delegation annually. Would you like to be part of this effort? If so, you are urged to check the appropriate box on our donor form (inside the back cover of this newsletter) and mail it with your check or credit card information payable to the Martin Institute, indicating on the notation line that you want it to go toward the Model UN Program. We'll keep you informed in future issues about our progress, and generations of future UI students will thank you for your generosity!

UI Delegates

Excel in New York



n just its second year of existence, the Martin Institute-sponsored Model United Nations delegation received one of only twenty-one awards given at the national conference (NMUN) in New York City. This placed the UI team in the top 10% of 209 participating

universities. The achievement is more noteworthy in light of the small size of the country UI represented, Paraguay. Because delegates must stay "in character" and accurately depict the nation they represent, it is often difficult for participants to attain notice while representing less influential countries. Our students excelled, and were recognized for their achievement.

The twelve students who made up the delegation trained rigorously throughout the Spring semester before departing for New York in early April. The New York chapter of UI alumni joined with the UI Alumni Association in treating the students to dinner at Calle Ocho, a restaurant with Paraguayan food on its menu. New York area alumni president Scott Green and his wife, Gabrielle, cohosted the fruitful evening with Harold Gibson, alumni association director.

In a departure from the first UI team last year, a head delegate without any

specific committee assignment accompanied the delegation. Catherine Lewis filled the role this year. This proved helpful almost immediately when team member Jacob Schanzenbach received the honor of being selected for conference staff, meaning that we had a person to fill the spot. For the rest of the week, the head delegate moved between committees and coordinated the team's diplomatic efforts, giving the UI delegation a much more cohesive look than previously possible.

The highlight of the week came on the conference's fifth day, when voting procedures and the closing ceremony were conducted in the Assembly Hall at United Nations Headquarters. Scott Green joined the delegation for the awards ceremony and was on hand when UI was awarded an Honorable Mention. Head delegate Lewis made her way from the back of the hall to the dais to accept the award.

The Martin Institute hopes to increase the size of the delegation for the March, 2002 NMUN Conference (see related article on MUN support!). With a delegation of fifteen, combined with the recent award, UI has the credibility to be assigned a larger, more prominent nation. Thirty-five to forty students will take the Fall semester introduction to the MUN team taught by Director Rand Lewis and Dr. Bill Smith, including five members from this year's delegation.

International Studies Pair

Teams with Oxfam

delegates.

wo International Studies students, Jennifer Hathaway and Mike Kitzman, traveled to Boston in August to attend the Oxfam America CHANGE Initiative conference. The CHANGE (Campuses Helping Achieve a New Global Era) Initiative brings together student leaders in a forum which advocates responsibility as world citizens, tied to Oxfam's mission of promoting social and economic justice. Oxfam covered all expenses for the conference, which spanned seven days and included workshops on globalization, leadership skills, and team building activities combined with an ambitious guest lecturer program.

and most effective NGOs in the world, with offices in Boston, Dakar, Harare, Lima, San Salvador, and Phnom Penh. Their National Outreach Coordinator, Xavier Benavides, contacted the Martin Institute in March after learning of the Institute via the redesigned web site. Impressed by the Martin Institute's mission and activities, he decided to include the UI in the group of universities involved in CHANGE 2001. The program began last year with twenty participating schools, and grew this year to include twenty more. It is anticipated that

two more UI students will have the same

For more information on the CHANGE

Initiative, visit www.oxfamamerica.org/

change/index.html.

opportunity through Oxfam next summer.

In return for participating in the

conference, Hathaway and Kitzman agree

to develop and institute a global awareness

and/or social justice initiative at UI. The

Martin Institute will support them in this

endeavor. In addition, the International

Affairs Club (co-advised by Dr. Lewis and

Dr. Smith) will work with the CHANGE

Oxfam America is one of the largest

New IS Graduates for 2000-01

We proudly announce new graduates of the Martin School of International Affairs for the 2000-2001 school year:

Karilyn Albrechtsen

Kristi Heyd

Catherine Lewis

Jennifer Medeiros

Jason Pentzer

Honors for International Studies Students

Two groups of International Studies students won awards this spring for their activities and achievements:

Kelly Greenfield and Jennifer Hathaway were named Outstanding Sophomores by ASUI as part of the "Student Achievement Awards in Leadership and Service". Besides having strong academic records, both young ladies had been very involved in service activities on campus. They both were also members of our 2001 delegation to the Model United Nations competition in New York this spring. Congratulations to both Kelly and Jennifer!

This year four International Studies students were awarded membership in Phi Beta Kappa, the oldest and most respected undergraduate honors organization in the United States (founded in 1776 at the College of William and Mary in Williamsburg, Virginia, PBK was the first society to have a Greek letter name). Students selected for membership must be among the top 10 percent of their graduating class. We are very proud of new PBK designees Darren Chugg, Mindy Irving, Jason Pentzer, and Christina Pinola!

10

International Studies Students

Around the World

he International Studies major at UI requires a student to spend at least one semester studying at a university in their region of emphasis (or occasionally working in an internship in that area). This is an important part of their training to work in an increasingly global world.

The following International Studies students are completing their study abroad requirement this Fall semester. They are listed in alphabetical order with the location of the host university or organization.

Rebecca Eaton Heidelberg, Germany
Kamian Fox Strasbourg, France
Ivy Frye San Jose, Costa Rica
Sarah Girdner Quito, Ecuador
Jed M. Glavin Quito, Ecuador
Janie Kiser Quito, Ecuador
David Morse Quito, Ecuador
Christina Pinola Zaragoza, Spain
Sarah Roop Beijing, China
Shawn T. Tallant Madrid, Spain
Lindsey Youtz Alicante, Spain



Acknowledgement of Donors

We would like to acknowledge and thank the many individuals who have made donations to the Martin Institute during the past year.

Without their continuing support, the many activities mentioned in the issues of this newsletter would not be possible. Gifts acknowledged below are those received during the period July 1, 2000 and June 30, 2001.

Founders' Circle

(Cumulative donations of \$10,000 or more)

John S. Chapman

E. Richard & Margaret Larson

Boyd A + & Grace . + Martin

Friends of the Martin Institute

(Donations of \$100 or more)

Michael Edwards & Jing Wang

Wade B. Fleetwood

Roberta Fov

John O. Gray

Betty Lou Green

Natasha Kimmell

Ferd & Marjorie Koch Family Trust

Dwight & Liz Madison

Harry & Colleen Magnuson

Warren & Nancy Martin

John J. McAvoy

Joseph & Carolyn McCollum

Pat A. Pentland

Mike & Sharon Scott

Victor & Ruth Skiles

Gary D. Vest

Jacob M. Wasko

Mike & Jeanne Wasko

Joe & Dorothy Zaring

Donors (Donations up to \$100)

Robert & Helen VanBuskirk Bell

Richard T. Bingham

Brian & Annette Combo

Ronald & Penny Iverson

Raymond G. Seeman

Joanne Reece & Bill Voxman

Burr & Donna Wark

Thanks to Outgoing Advisory Board Members

he Martin Institute wants to express its sincerest thanks to three members of its external Advisory Board who have left the group since spring. Formed to give support and advice to the Institute director, the group has been invaluable in helping us grow and succeed in the last decade. Those leaving the Board are:

Marilyn Shuler, retired director of the Idaho Human Rights Commission, who served on the Martin Advisory Board for over eight years. She brought a wealth of experience and dedication to the board and helped maintain focus when problems arose. She will be greatly missed.

Mary Lou Reed, retired Idaho State Senator, has served on the board for three years. She gave us the benefit of her organizational abilities and a great knowledge of the state which have been invaluable. We wish her well in her continuing work in human rights education and conservation projects in Idaho.

Susan Livingstone, although newly elected to the Advisory Board, was forced to resign due to her recent appointment as Under Secretary of the Navy in Washington DC. We congratulate her and wish her success in her new position and hope that she will be able to rejoin us at some future date.

MARTIN INSTITUTE ADVISORY BOARD

Lowell Martin, Co-Chair; Human Resource Organization

Mike Wasko, Co-Chair; Attorney-at-Law

Lisa Carlson, UI Professor

John Chapman, Attorney-at-Law

Sharlene Gage, Retired V.P. Ford Motor Co.

Orval Hansen, Retired U.S. Congressman

E. Richard Larson, Retired President, Investment Brokerage

Warren Martin, NASA Administrator James McClure, Retired U.S. Senator Kurt Olsson, UI Dean of Letters & Science

Anthony Park, Attorney-at-Law

Gary Stubblefield, Titan Corporation

Institute Staff

Rand Lewis, Director Sharon Scott, Admin. Asst. Bill Smith, Program Coordinator (208) 885-6527 FAX: (208) 885-9464 E-mail: martin@uidaho.edu

Yes, I want to help the Martin Institute become a leader at UI in International Affairs!

Oift Amount \$ Pledge Amount \$	Payment Method:
(billed quarterly) I want my gift to go toward the Model UN program!	Check – Payable to UI Foundation-Martin Institute n! Charge – (circle one) VISA MasterCard
Name	Card#
Address	Fyn
City	Signature
State, Zip	organicate

Martin Institute for Peace Studies and Conflict Resolution

University of Idaho PO Box 443229

Moscow, Idaho 83844-3229 USA Website: www.martin.uidaho.edu

Phone: (208

(208) 885-6527

FAX:

(208) 885-9464

E-mail:

martin@uidaho.edu

INSTITUTE OBJECTIVES

- Train undergraduate students in the structure of the international system and the global interaction of cultures
- Provide educational programs to promote and inform the public on foreign affairs and peaceful resolution of conflict
- Support research directed toward better understanding of ways in which human societies can resolve conflict
- Provide education in conflict resolution through mediation and negotiation courses.

AJN001



Martin Institute for Peace Studies and Conflict Resolution University of Idaho PO Box 443229 Moscow, Idaho 83844-3229 NONPROFIT ORG.
U.S. POSTAGE
PAID
UNIVERSITYOF IDAHO